



Grant Thornton LLP
200-1633 Ellis Street
Kelowna, BC
V1Y 2A8

T +1 250 712 6800
F +1 250 712 6850
www.GrantThornton.ca

September 25, 2026

Phoenix Foundation of the Boundary Communities
PO Box 1012
Grand Forks, BC V0H 1H0

Attention: Mr. Xavier Nitti

Dear Xavier:

We are pleased to provide you with the financial reporting package for Phoenix Foundation of the Boundary Communities ("the company", "you" or "your") for the year ending March 31, 2026. This financial reporting package contains all the engagement deliverables for the current fiscal year. Be sure to review the items carefully and get back to us with any questions or concerns you may have.

We would like to take the opportunity to share the following information to aid you in the year ahead.

Charity return

It is important to carefully review the return and alert us immediately of any changes that may be necessary.

This letter is prepared solely for the information of management and those charged with governance and is not intended for any other purpose. We accept no responsibility to a third party who uses this communication.

Please contact us if you need help with, or have questions about any of these items.

Yours sincerely,
Doane Grant Thornton LLP

Doane Grant Thornton LLP

Tyler Neels, CPA, CA
Partner*
*A Partner through Tyler Neels Computanis Inc.

Financial Statements

Phoenix Foundation of the Boundary
Communities

March 31, 2026

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Independent Auditor's Report

Doane Grant Thornton LLP
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To the Directors of Phoenix Foundation of the Boundary Communities

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Phoenix Foundation of the Boundary Communities ("the Foundation"), which comprise the statement of financial position as at March 31, 2026, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2026, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

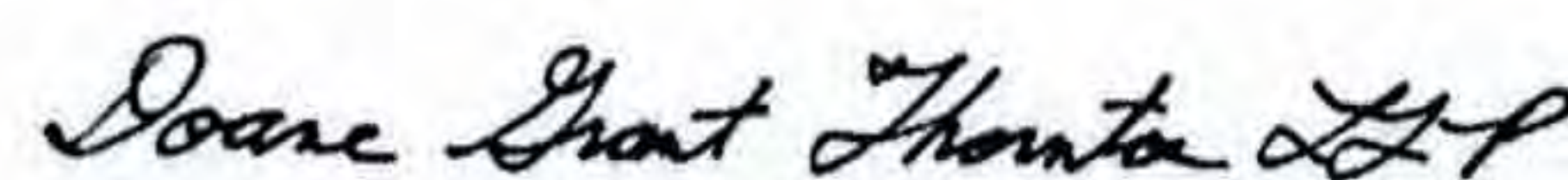
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

As required by the Societies Act of British Columbia, we report that in our opinion, these accounting principles have been applied on a basis consistent with that of the preceding year.

Kelowna, Canada
September 23, 2026



Chartered Professional Accountants

Phoenix Foundation of the Boundary Communities

Statement of Financial Position

March 31

2026

2025

Assets

Current

Cash and cash equivalents - unrestricted	\$ 142,006	\$ 156,433
- restricted	346,847	574,281
Current portion of term deposits	81,109	81,088
Accounts receivable (Note 3)	4,154	5,459
Prepaid expenses	450	1,225
	<u>574,566</u>	<u>818,486</u>
Tangible capital assets (Note 4)	104	156
Term deposits	80,928	162,037
Investments (Note 5)	3,770,202	3,446,733
	<u>3,851,234</u>	<u>3,608,926</u>
	<u>\$ 4,425,800</u>	<u>\$ 4,427,412</u>

Liabilities

Current

Accounts payable	\$ 23,553	\$ 28,171
Deferred contributions (Note 6)	3,751	33,620
	<u>27,304</u>	<u>61,791</u>

Net assets

Restricted to - Endowment funds	3,882,813	3,657,555
- Grants	91,941	226,160
- Healthcare initiative (Beem)	299,260	348,189
Unrestricted - General	120,853	130,088
Internally restricted (Note 8)	3,629	3,629
	<u>4,398,496</u>	<u>4,365,621</u>
	<u>\$ 4,425,800</u>	<u>\$ 4,427,412</u>

On behalf of the Board



Director

XAVIER NITTI - TREASURER

Phoenix Foundation of the Boundary Communities

Statement of Operations

Year ended March 31

	Restricted			Unrestricted		
	Endowment funds	Healthcare initiative (Beem)	Grants	General	2026 Total	2025 Total
Revenue						
Endowment contributions	\$ 145,438	\$ -	\$ -	\$ -	\$ 145,438	\$ 59,010
Grants and donations	-	-	2,000	31,315	33,315	15,177
Foreign exchange gains/(losses)	(11,772)	-	-	-	(11,772)	36,453
Interest and dividends	27,828	11,571	24,529	5,699	69,627	86,365
Realized gains/(losses)	358,197	-	-	-	358,197	210,764
Unrealized gains/(losses)	(125,238)	-	-	-	(125,238)	36,333
	<u>394,453</u>	<u>11,571</u>	<u>26,529</u>	<u>37,014</u>	<u>469,567</u>	<u>444,102</u>
Expenses						
Admin and bookkeeping	-	-	-	1,298	1,298	2,205
Amortization	-	-	-	52	52	77
Audit and consulting fees	-	-	-	32,285	32,285	24,635
Grants and distributions (Note 10)	-	60,500	257,956	-	318,456	314,809
Insurance and memberships	-	-	-	7,647	7,647	9,568
Investment fees	29,793	-	-	-	29,793	27,929
Meetings and events	-	-	-	2,798	2,798	1,283
Neighbourhood small grants	-	-	-	9,868	9,868	10,175
Office	-	-	-	3,776	3,776	3,522
Donation fees	1,512	-	-	43	1,555	59
Promotion and advertising	-	-	-	1,587	1,587	1,575
Travel and conferences	-	-	-	5,601	5,601	756
Wages	-	-	-	21,976	21,976	16,843
	<u>31,305</u>	<u>60,500</u>	<u>257,956</u>	<u>86,931</u>	<u>436,692</u>	<u>413,436</u>
Excess (deficiency) of revenue over expenses	\$ 363,148	\$ (48,929)	\$ (231,427)	\$ (49,917)	\$ 32,875	\$ 30,666

Phoenix Foundation of the Boundary Communities

Statement of Changes in Net Assets

Year ended March 31

Restricted Unrestricted

	Endowment funds	Healthcare initiative (Beem)	Grants	General	Internally Restricted	2026 Total	2025 Total
Net assets, beginning of year	\$ 3,657,555	\$ 348,189	\$ 226,160	\$ 130,088	\$ 3,629	\$ 4,365,621	\$ 4,334,955
Excess (deficiency) of revenue over expenses	363,148	(48,929)	(231,427)	(49,917)	-	32,875	30,666
Interfund transfers							
Administration fee	(35,061)	-	-	35,061	-	-	-
Distributions from admin funds	(5,621)	-	-	5,621	-	-	-
Distributions for granting	(132,917)	-	132,917	-	-	-	-
Transfers in net assets	35,709	-	(35,709)	-	-	-	-
Net assets, end of year	\$ 3,882,813	\$ 299,260	\$ 91,941	\$ 120,853	\$ 3,629	\$ 4,398,496	\$ 4,365,621

Phoenix Foundation of the Boundary Communities

Statement of Cash Flows

Year ended March 31

2026

2025

Increase (decrease) in cash and cash equivalents		
Cash flows from operating activities		
Cash received (used) from (for):		
Contributions and grants	\$ 150,077	\$ 329,363
Distributions	(318,456)	(314,809)
Materials and services	(120,515)	(93,483)
	<u>(288,894)</u>	<u>(78,929)</u>
Cash flows from investing activities		
Cash received (used) from (for):		
Investments	(32,199)	175,914
Term deposits	81,088	81,125
	<u>48,889</u>	<u>257,039</u>
Foreign exchange (loss) on cash held in foreign currency	(1,856)	(2,353)
Increase (decrease) in cash and cash equivalents	(241,861)	175,757
Cash and cash equivalents, beginning of year	<u>730,714</u>	<u>554,957</u>
Cash and cash equivalents, end of year	<u>\$ 488,453</u>	<u>\$ 730,714</u>
Cash and cash equivalents, end of year consists of the following:		
Unrestricted cash	\$ 142,006	\$ 156,433
Internally restricted cash	3,629	3,629
Cash restricted for grants	226,852	306,224
Cash restricted for endowment funds	112,615	230,808
Cash restricted for deferred contributions	3,751	33,620
	<u>\$ 488,853</u>	<u>\$ 730,714</u>

Phoenix Foundation of the Boundary Communities

Notes to the Financial Statements

March 31, 2026

1. Nature of organization

The Phoenix Foundation of the Boundary Communities ("the Foundation") was established in 1997 and incorporated under the Societies Act of British Columbia. The Foundation is a registered charity exempt from the payment of income tax under Section 149(I) of the Income Tax Act and may issue tax deductible receipts for qualifying charitable donations.

The Foundation helps the people of the Boundary Region by bringing people together to identify and address local issues, encourage philanthropy and fund charitable activities. The Foundation assembles and administers permanent income-earning endowment funds that continue to grow thanks to support from financial gifts and bequests of area residents, local businesses, and other charitable organizations.

2. Summary of significant accounting policies

Basis of presentation

The Foundation has prepared these financial statements in accordance with Canadian Accounting Standards for Not-for-Profit-Organizations ("ASNPO").

Fund Accounting - Restricted Fund Method

The Foundation follows the restricted fund method of accounting and reports the following funds:

1) General Fund:

The General Fund is comprised of the Foundation's unrestricted resources available for the Foundation's general operating activities. Unrestricted contributions are recorded as revenue, and operating, administrative and discretionary distributions are recorded as expenses in this fund. When restricted contributions are received that do not fall into one of the restricted funds as defined below these funds will be deferred and recognized as revenue in the general fund at such time that the restrictions are met.

2) Restricted for Grants Fund:

The Restricted for Grants Fund is comprised of restricted resources to be used for granting as specified by the donor or according to the terms of the deed of gift. Allocated investment income from the Endowment Fund is transferred to the Restricted for Grants Fund. Flow through grants and interest income from grant bank accounts are recorded as revenues, and eligible distributions are recorded as expenses in this fund.

3) Healthcare Initiative (Beem) Fund:

The Healthcare Initiative (Beem) Fund is comprised of funds received from Beem Credit Union (formerly the Grand Forks Credit Union and Gulf & Fraser Credit Union) which are to be used to support local health care needs in Grand Forks and surrounding communities. Donations and investment income earned are recorded as revenue in this fund. Eligible distributions are recorded as expenses of this fund.

4) Endowment Fund:

The Endowment Fund is comprised of funds that are required to be maintained by the Foundation on a permanent basis. The Board exercises discretionary control over the investment of these funds through external investment fund managers. Donations for endowment are recognized as revenue into this fund. Investment income earned, market gains and losses, management fees are recorded as revenues and expenses of this fund. Fees incurred to facilitate online endowment donations are recorded as expenses of this fund.

(continued)

Phoenix Foundation of the Boundary Communities

Notes to the Financial Statements

March 31, 2026

2. Summary of significant accounting policies *(continued)*

Cash and cash equivalents

The Foundation's policy is to present bank balances under cash and cash equivalents, including term deposits with a maturity period of three months or less at the date of acquisition.

Financial instruments

- **Initial measurement**

The Foundation's financial instruments are measured at fair value when issued or acquired. For financial instruments subsequently measured at cost or amortized cost, fair value is adjusted by the amount of the related financing fees and transaction costs. For financial instruments subsequently measured at fair value, transaction costs and financing fees are recognized in operations in the year in which they are incurred.

- **Subsequent measurement**

At each reporting date, the Foundation measures its financial assets and liabilities at cost or amortized cost (less impairment in the case of financial assets), except for equities quoted in an active market, which must be measured at fair value. The Foundation's financial instruments measured at fair value are its managed accounts as they include equities quoted in an active market. All changes in fair value of the Foundation's managed accounts are recorded in the statement of operations. The financial instruments subsequently measured at amortized cost are cash and cash equivalents, term deposits, accounts receivable, and accounts payable.

For financial assets measured at cost or amortized cost, the Foundation regularly assesses whether there are any indications of impairment. If there is an indication of impairment, and the Foundation determines that there is a significant adverse change in the expected timing or amount of future cash flows from the financial asset, it recognizes an impairment loss in the statement of operations. Any reversals of previously recognized impairment losses are recognized in operations in the year the reversal occurs.

Foreign currency transactions

The Foundation translates all of its foreign currency transactions using the temporal method. Monetary assets and liabilities are translated at the exchange rate in effect at the balance sheet date. Other assets and liabilities are translated at the exchange rate in effect at the transaction date. Items appearing in the current year's statement operations are translated at average year rates. Foreign exchange gains and losses are included in the statement of operations.

Tangible capital assets and amortization

Purchased tangible capital assets are recorded at cost. Contributed tangible capital assets are recorded at fair value at the date of contribution. The Foundation's capital assets consist of computer equipment which is amortized on a declining basis of 33%.

Impairment of tangible capital assets

When a tangible capital asset no longer contributes to the Foundation's ability to provide services, or the value of future economic benefits associated with the tangible capital asset are less than its net carrying value, the excess of its net carrying amount over any residual value, either fair market value or replacement cost, is recognized as an expense in the statement of operations. Any write-downs recognized are not reversed.

The Foundation tests tangible capital assets, or groups of tangible capital assets, for impairment whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. An impairment loss is recognized when the carrying amount of the tangible capital asset or group of tangible capital assets exceeds the asset's fair value or replacement cost.

Phoenix Foundation of the Boundary Communities

Notes to the Financial Statements

March 31, 2026

2. Summary of significant accounting policies *(continued)*

Revenue recognition

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be recorded can be reasonably estimated and collection is reasonably assured. Restricted contributions for charitable projects and operating activities are recognized as revenue in the General Fund in the year the related expenses are incurred.

Contributions for flow through grants are recognized as revenue of the Restricted for Grants Fund in the year received. Contributions to be held in perpetuity are recognized as revenue in the Endowment Fund in the year received.

Investment income, in the form of interest, dividends, and realized gains and losses are recognized as revenue in the applicable fund in the period the investment income is earned. Unrealized investment gains and losses, including foreign currency exchange gains and losses on the investments held, are reported in the Endowment Fund based on the year end fair market value of the investments.

Donated services

The Foundation relies on the time and expertise donated by many volunteers. The value of this time has not been recorded in these financial statements, given the difficulty in estimating the fair value.

Interfund Transfers

Interfund transfers for administrative fees reflect costs recovered from the Endowment Fund by way of a cost recovery based on the market value of each fund. Other interfund transfers include transfers of investment income for distribution as grants.

Use of estimates

Management reviews the carrying amounts of items in the financial statements at each year end date to assess the need for revision or any possibility of impairment. Many items in the preparation of these financial statements require management's best estimate. Management determines these estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action. These estimates are reviewed periodically and adjustments are recorded in the statement of operations in the year they become known. Items subject to significant management estimates include allowance for doubtful accounts, if applicable, and estimated useful life and related amortization rates of tangible capital assets.

3. Accounts receivable		2026	2025
Vancouver Foundation		2,312	5,015
Government remittances receivable		1,842	443
		<u>\$ 4,154</u>	<u>\$ 5,459</u>
4. Tangible capital assets		2026	2025
	Cost	Accumulated amortization	Net book value
Computer equipment	<u>\$ 2,068</u>	<u>\$ 1,964</u>	<u>\$ 104</u>
			<u>\$ 156</u>

Phoenix Foundation of the Boundary Communities

Notes to the Financial Statements

March 31, 2026

5. Investments

The Foundation's investment portfolio is held within the National Bank of Canada and managed by third party professional experienced portfolio advisors. The following summarizes the various asset classes within the portfolio:

	<u>2026</u>	<u>2025</u>
Fixed income securities	1,543,738	1,408,821
Canadian equities and alternative strategy funds	1,436,404	1,223,392
Foreign equities	790,060	814,520
	<u>\$ 3,770,202</u>	<u>\$ 3,446,733</u>

Investments are recorded at fair market value. Investments denominated in a foreign currency are converted at the year end conversion rate.

The Foundation has endowed funds with the Vancouver Foundation that are not included in the Foundation's own investments. The fair market value of these funds at March 31, 2026 was \$429,155 (2025 - \$432,206).

6. Deferred contributions

Deferred contributions in the General Fund represent unspent grants and donations that are externally restricted for specific charitable projects and operating activities. Changes during the year were as follows:

	<u>Beginning balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending balance</u>
Community Prosperity Fund	\$ 20,000	\$ -	\$ 20,000	\$ -
Neighborhood Small Grants	13,620	-	9,868	3,751
	<u>\$ 33,620</u>	<u>\$ -</u>	<u>\$ 29,868</u>	<u>\$ 3,751</u>

7. Endowment funds

The principal contributed by donors is to be held as a permanent endowment in separate funds. Investment returns earned on these endowment funds are allocated, as directed by the fund donor for designated funds or as determined by the Foundation's Directors for discretionary funds and distributed in amounts determined annually by the Foundation's Directors. For the current fiscal year, the allocation rate was set at 4% (2025 - 3.5%). Included in endowment funds is the Foundation's own administration endowment fund with a balance at March 31, 2026 of \$32,183 (2025 - \$31,789).

8. Internally restricted net assets

The Board of Directors established an internally restricted fund intended to provide funding for Board convening and development initiatives. This reserve is not available for unrestricted purposes without approval of the Board of Directors.

Phoenix Foundation of the Boundary Communities

Notes to the Financial Statements

March 31, 2026

9. Administrative fee

A Board approved administration fee of 1% (2025 – 1.5%) of the average investment portfolio is used to help defray operating costs. This fee, together with the allocations of income from various funds and any applicable grants, donations and fund-raising, are recorded as a \$35,061 (2025 - \$34,703) transfer from the endowment fund to the general fund and a \$138,538 (2025 - \$121,460) transfer from the endowment fund to the restricted for grants fund.

10. Grants and distributions

	2026	2025
Beaverdell Community Club	11,500	9,500
Boundary Autism Society	5,000	-
Boundary Community Hospice Association	-	2,097
Boundary Community Ventures	2,200	30,415
Boundary District Arts Council Society	2,562	3,000
Boundary Family Services Society	5,678	5,241
Boundary Helping Hands Feline Rescue	17,000	2,500
Boundary Motorcycle Club	5,000	2,500
Boundary Museum and Archives	6,787	24,954
Boundary Women's Coalition	3,692	3,438
Christina Lake Arts & Artisan Society	7,500	3,900
Christina Lake Stewardship Society	1,486	2,256
City of Grand Forks	26,200	36,200
City of Greenwood	12,098	16,754
Community Foundation South Okanagan	-	7,000
Crazy Legs Dancers Society	-	500
Friends of the Grand Forks Public Library	906	850
Gospel Chapel	2,500	-
Grand Forks Art Gallery	1,091	6,023
Grand Forks ATV Club	5,000	2,500
Grand Forks Community Trails Society	7,728	3,243
Grand Forks Curling Club	10,500	-
Grand Forks Public Library Association	7,000	-
Grand Forks Secondary School	18,219	14,261
Interior Health Boundary Hospital	6,000	20,000
Kettle River Museum Society	1,811	-
Phoenix Manor Society	13,663	3,418
Prima Health Co-operative	-	10,000
Renew Healthcare	11,500	-
Rock Creek Medical Society	332	3,812
Rotary Club of Grand Forks	10,000	-
Route 3 Racing Greenwood	12,000	5,000
Royal Canadian Legion	-	16,000
Special Olympics BC – Grand Forks	6,500	23,951
Village of Midway	9,773	7,681
Other	87,230	47,815
	<u>\$ 318,456</u>	<u>\$ 314,809</u>

Phoenix Foundation of the Boundary Communities

Notes to the Financial Statements

March 31, 2026

11. Financial instruments risks

The Foundation is exposed to various risks through its financial instruments. The Board of Directors has overall responsibility for the establishment and oversight of the Foundation's risk management framework, including risks related to financial management of assets. The following analysis provides information about the Foundation's risk exposure and concentration as at March 31, 2026.

- **Currency Risk**

Currency risk is the risk that the fair value of a financial instrument will fluctuate due to changes in foreign exchange rates. The exposure to currency risk is the result of approximately 20.5% (2025 - 22%) of the fair value of investments are being held in foreign currency.

- **Interest Rate Risk**

Interest rate risk relates to the risk that changes in interest rates will affect the fair value of future cash flows of financial instruments held by the Foundation. The risk affects the value of bonds and other fixed income investments held. Duration is the most common measure of the sensitivity of the price of a fixed income instrument to a change in interest rates. The Foundation's portfolio managers vary the duration of the fixed income holdings to mitigate this risk.

- **Equity Price Risk**

Equity price risk is the risk that the fair value of equity financial instruments will fluctuate due to changes in market prices. The Foundation is exposed to equity price risk on its investments in preferred and common stock. The risk is mitigated by maintaining a diversified portfolio across geographic and industry sectors.

12. British Columbia Societies Act

The British Columbia Societies Act requires disclosure of the amounts of remuneration paid to all directors, the ten highest paid employees, and all contractors who were paid at least \$75,000 annually. The Foundation had no individuals that fall within this disclosure requirement.

13. Comparative figures

Certain comparative figures have been reclassified to conform to the financial statement presentation adopted for the current year.
